

Appendix A gives further detail under the title of “The developing offer”

Lancashire Better Care Fund Plan 2016 / 17

The developing offer

1. The Lancashire Health and wellbeing workshop and the Lancashire BCF workshop, held in December 2015, identified priorities for further consideration for the use of the Better Care Fund.

These consisted of existing activity better targeted and organised and those showing greater ambition beyond the original scope of the BCF and its emphasis on reducing avoidable hospital admissions and facilitating early discharge.

Further work by the BCF steering group and programme managers' group combined with input from the operational planning process has added further detail to the emerging BCF plan offer.

Principles

2. The starting point for the offer is a set of guiding principles:
 - a. Using the Better Care Fund as a tool to move towards achieving integration by 2020 including:
 - i. Underpinning further integration of operational teams and joint posts to achieve new care delivery models.
 - ii. Pooling resources to maximise value and efficiencies
 - iii. Facilitating joined up care outside hospital across sectors and, importantly, including the 3rd sector and City and Borough Councils.
 - b. The reduction of the number of BCF schemes to a smaller number of clear priority areas having BCF wide targets and work streams to allow for local variation.
 - c. Aligning with and supporting the Healthier Lancashire programme
 - d. Aligning with and supporting the development and delivery of the Sustainability and Transformation Plan (STP), adopting the appropriate planning footprint at the right time and working cooperatively across boundaries.
 - e. Using the Better Care Fund pragmatically pooling funds in areas of joint activity that would benefit but don't immediately fit with the priorities of reducing avoidable hospital admissions and facilitating early discharge.
 - f. Developing an emphasis on prevention and how the BCF can help the Start Well agenda.
 - g. Being clear on the outcomes that are expected and building in measurement and evaluation from the start.

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Top level priorities

3. The following are the emerging priorities and growing detail that are being further explored within the Lancashire BCF planning structure. The fit with the final BCF plan will depend upon the interpretation and application of NHS England guidance and detailed agreement of how they will work in each area.

a. Intermediate Care

- i. Agreeing a single definition of Intermediate Care
- ii. Bringing together all Intermediate Care Services, including rehabilitation, re-ablement etc. within one BCF priority area, not one service.
- iii. Aligning activity Lancashire to achieve consistency of quality and experience of delivery while maintain local work-streams, specific services.
- iv. Developing a common Intermediate Care pathway
- v. Identify expected /commissioned outputs and outcomes including the expected impact avoidable hospital admissions and delayed transfers of care upon using tools such as Logic Modelling.
- vi. Manage ongoing procurement locally but within an overall position
- vii. To include Continuing Health Care to achieve better patient experience and efficiencies
- viii. To facilitate integration of services under the Intermediate Care umbrella.

b. Prevention/ Wellbeing/ Public Health

- i. Identify across existing Lancashire County Council and CCGs the spend on prevention and wellbeing, what areas of congruence and overlap exist and what potential is there for improved outcomes and greater efficiency if combined.
- ii. Create a programme of coordination and integration of activity bringing together funding under the pooled fund. Identifying what can be combined for 16/17, 17/18 etc.
- iii. Target some headline, priority areas for integration subject to an agreed set of criteria (tbc).
- iv. Address the challenge of having a local focus in the programme reflecting local priorities.

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c. Daily living

- i. This would be made up of a range of services and activity that includes Community Equipment, Disabled Facility Grants, Telecare, Occupational Therapy Assessment Services, Extra Care Housing.
- ii. These services and activities are central to helping people be independent, stay at home longer, avoiding admissions to and supporting timely discharge from hospital.
- iii. Inclusion in the BCF would address access and consistency in quality.
- iv. There will be potential efficiencies from a disjointed system.
- v. A currently concluding procurement process for Community Equipment services, part of BCF plan 2015/16, can be used as the starting point for the next stage in BCF 2016/17.

d. Residential and Nursing Home Care

- i. This is an area of significant activity and spend for both Lancashire County Council and CCGs mainly independent of each other. In addition the low resilience of the market and challenges around capacity to support the needs of the population, most marked at the point of admission and discharge from hospital, make it a priority for the BCF.
- ii. There are a number of areas that may be included year on year in a developing joint plan e.g.:
 1. Managing nursing input to Nursing Home Care
 2. Continuing Health Care
 3. Quality of care
 4. Safety
 5. Market management and procurement and contracting

e. Learning Disability ...Transforming Care

- i. Is this an opportunity to begin to be ambitious / innovative around this in the BCF?
- ii. What practicalities will need to be addressed to make the most of this, considering that it doesn't link to original BCF priority outcomes and a plan is in place.
- iii. Will the BCF provide the tool i.e. a S75 pooled fund to better manage this?

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f. Children and Young People’s Emotional Wellbeing and Mental Health

- i. Is this an opportunity to begin to be ambitious / innovative around this in the BCF?
- ii. What practicalities will need to be addressed to make the most of this, considering that it doesn’t link to original BCF priority outcomes and a plan is in place.
- iii. Will the BCF provide the tool i.e. a S75 pooled fund to better manage this?

Next steps

4. This document has to be seen as a working document and a very transitional stage in the development of the Lancashire 2016/17 BCF plan. Further guidance and the continued engagement with stakeholders will shape it further.